The Bio-Engineering Co.

Dr. Dean C. Bellavia 44 Capen Boulevard • Buffalo, NY 14214

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Date: 5th of January, 2006

To: Dr. Example's Team

From: Dr. Dean C. Bellavia, President, The Bio-Engineering Co.

Re: Preparing for 2006

Dear Ex and Team:

We wish you, your entire team and your family a wonderful holiday season and a super 2006.

In order to help your practice prepare for 2006, please complete the following to the best of your ability and fax it back to me, hopefully in a week or two so that we can discuss and finalize it: if not, I will use the following.

Fee Schedule 2006:

Recalculated for 2006: See attached and make any corrections

- \bigcirc Do you need some specific (new/revised) Tx fees calculated for you? \Box No \Box Yes
- The Comments:

Monthly Production Goals for 2006:

Below are considerations that affect your 2005 *Monthly* Production Goals, based on 2001 numbers.

- ③ A key goal factor is that you have 24% growth left in your 1.50 FS/D scheduling system
- © A 2nd factor is your 74% Exam Conversion Rate, which you need to maintain or improve
- C A 3rd factor is your 391 Exams/year (33/mo); you need to increase for a growth of say, 8% giving about 35/month
- A 4th factor is starts from OBS, which is at 14% and should be >65%; this is a tremendous source of starts and needs to be under control (or maybe you should make sure the DARPS stats on starts from OBS is correct)
- © Thus, a realistic 2006 production goal is about 8% increase or \$120,000/mo
- © 2006 Collections are usually equal to the 2005 Adj. Production, which is \$111,000/month, although you have about \$5,000/mo in 2006 for lowered %IP in 2005. Thus, a realistic 2006 monthly collections should be about \$116,000/mo

Below are suggested *Monthly* Goals based on 2005 numbers and the above comments, edit any that seem unrealistic.

🙂 Produ	ction: 2005 =	= \$111,019 /month	Suggest for 2006 = \$120,000 /month	□OK, or use \$	/mo
☺ Collec	tions: 2005 =	= \$105,331/month	Suggest for 2006 = \$116,000 /month	□OK, or use \$	/mo
🙂 Exam	: 2005 =	= 32.6/month	Suggest for 2006 = 35/month	□OK, or use/I	mo
🙂 Full S	arts: 2005 =	= 18.3/month	Suggest for 2006 = 19 /month	□OK, or use/I	mo
🙂 Tx Dag	/s : 2005 =	= 15.2/month	Suggest for 2006 = 15/month	□OK, or use/I	mo
🙂 Expen	ses: 2005 =	= \$62,000 /month	to be resolved after you complete the	Budget Considerations belo	OW.

Budget Considerations for	: 2006:	
Below are suggested yearly amounts and co	mments, edit to make them more realist	ic:
 Budget Item – Salary-Related: \$ LESS in 2006 than in 2005 due \$ MORE in 2006 than in 2005 due 	to	
□ \$ <i>LESS</i> in 2006 than in 2005 due	to	OR
Budget Item – <i>TEAM</i> BONUSES: Continue with Bonus System? (\$13,000)		
□ \$ <i>LESS</i> in 2006 than in 2005 due	to	
 Budget Item – Utilities & Phone: \$ LESS in 2006 than in 2005 due \$ MORE in 2006 than in 2005 due 	to	
 Budget Item – Clinical Supplies: \$ LESS in 2006 than in 2005 due \$ MORE in 2006 than in 2005 due 	to	
□ \$ <i>LESS</i> in 2006 than in 2005 due	to	\$3,700 LOWER THAN BUDGETED IN 2005
 Budget Item – Clerical Expense: \$ LESS in 2006 than in 2005 due \$ MORE in 2006 than in 2005 due 	to	
□ \$ <i>LESS</i> in 2006 than in 2005 due	to	\$8,000 LOWER THAN BUDGETED IN 2005
 Budget Item – Purchased Services \$ LESS in 2006 than in 2005 due 	to	
 Budget Item – Miscellaneous: \$ LESS in 2006 than in 2005 due \$ MORE in 2006 than in 2005 due 	to	
© Other Budgetary Comments:		

Fax back to DCB @ 1-716-834-4923

Possible Programs to Implement in 2006:								
Marketing & Practice Promotion: Comments: Orec Direct Mailout?	Desired by You	X Suggested	Sounds Interesting	⊠ Done				
Bring Scheduling System Up to Date: Comments:			•	X Done				
© 2006 Patient-Centered TC Program: Comments:	5	00	Sounds Interesting	X Done				
Revise Your Team Benefits System: Comments:		00	Sounds Interesting	X Done				
Implement a Team Bonus Program: Comments:			•	X Done				
Improve Past Due Control Program: Comments:	5	00	Sounds Interesting	X Done				
Over the set of the	-	00	Sounds Interesting					
Ph-II Start Control Options: Comments:	•		Sounds Interesting	X Done				
OBS Recall Control Options: Comments:	Desired by You		Sounds Interesting	Done Done				
© Run-on Tx Program: Comments:	In progress	□ Suggested	Sounds Interesting	Done Done				
New, Computer-Based Systems: Comments:	Desired by You	□ Suggested		X Done				
Onew, <i>Imaging</i> Systems: Comments:	Desired by You	□ Suggested	□ Sounds Interesting	X Done				
Comments:			Sounds Interesting	X Done				
Building an Office: Comments:			Sounds Interesting					
© Use Internet Practice Promotion: Comments:	Desired by You	□ Suggested	Sounds Interesting					
Start Team <i>Relationship</i> Programs: Comments:	3	00	Sounds Interesting	X Done				

\odot \Box Desired by You <i>or</i> \Box Let's Discuss –	
☺ □ Desired by You or □ Let's Discuss –	-

Final Comments:

Your exceptional practice is still in a "growth stage" and the main objectives are to keep increase marketing and production while maintaining expense control. With that in mind:

In general, what do you feel will be the *biggest challenge* facing you practice in 2006, if any?

What is your second biggest challenge in 2006, if any?

What is your *third* biggest challenge in 2006, if any?_____

In general, what are you happily looking forward to in 2006?

Thank you for your valued feedback; it will be used to finalize your goals for a successful 2006.

Best regards,

Dean

Dean C. Bellavia, Ph.D. Bio-Engineering Consultant